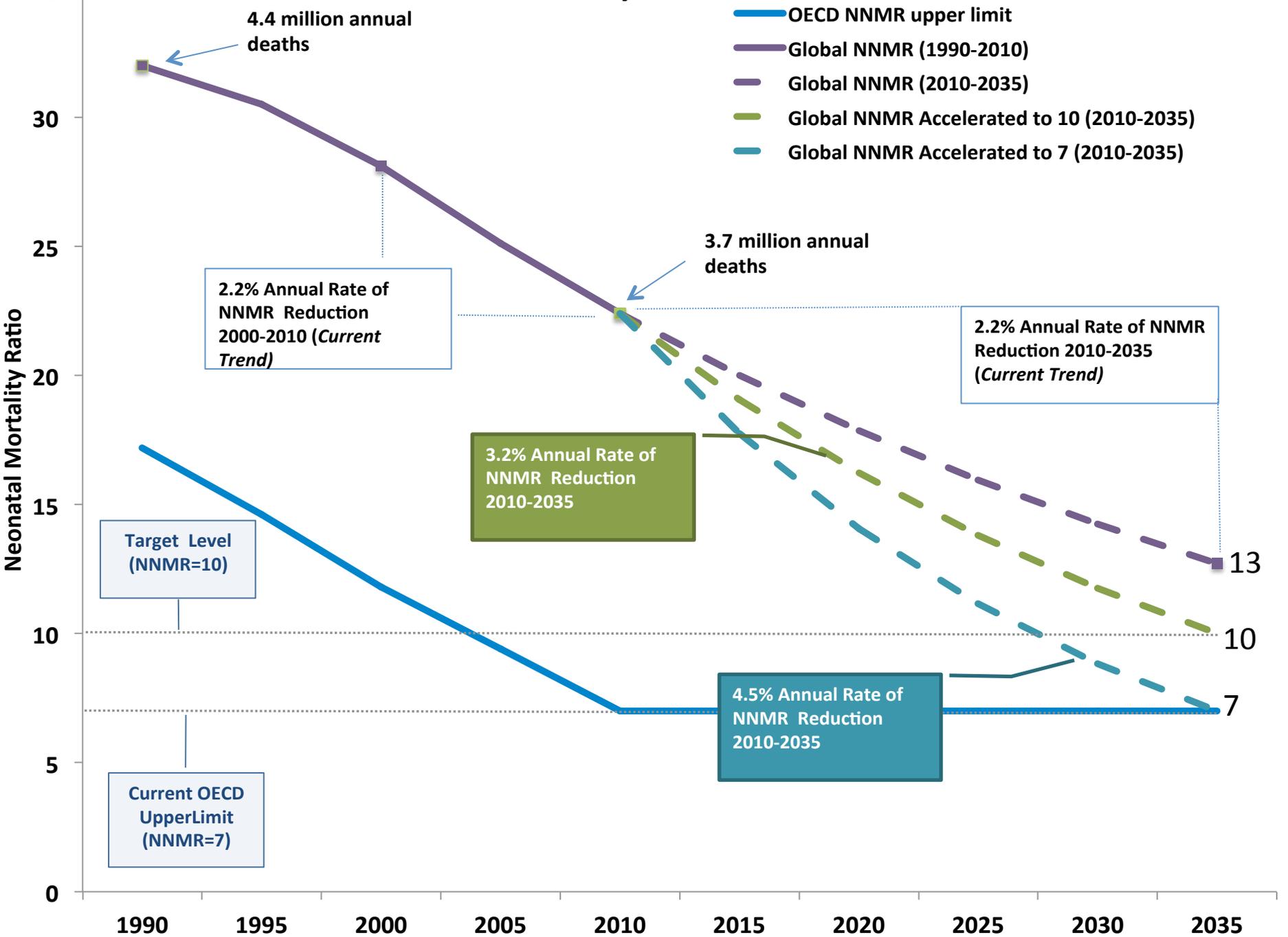


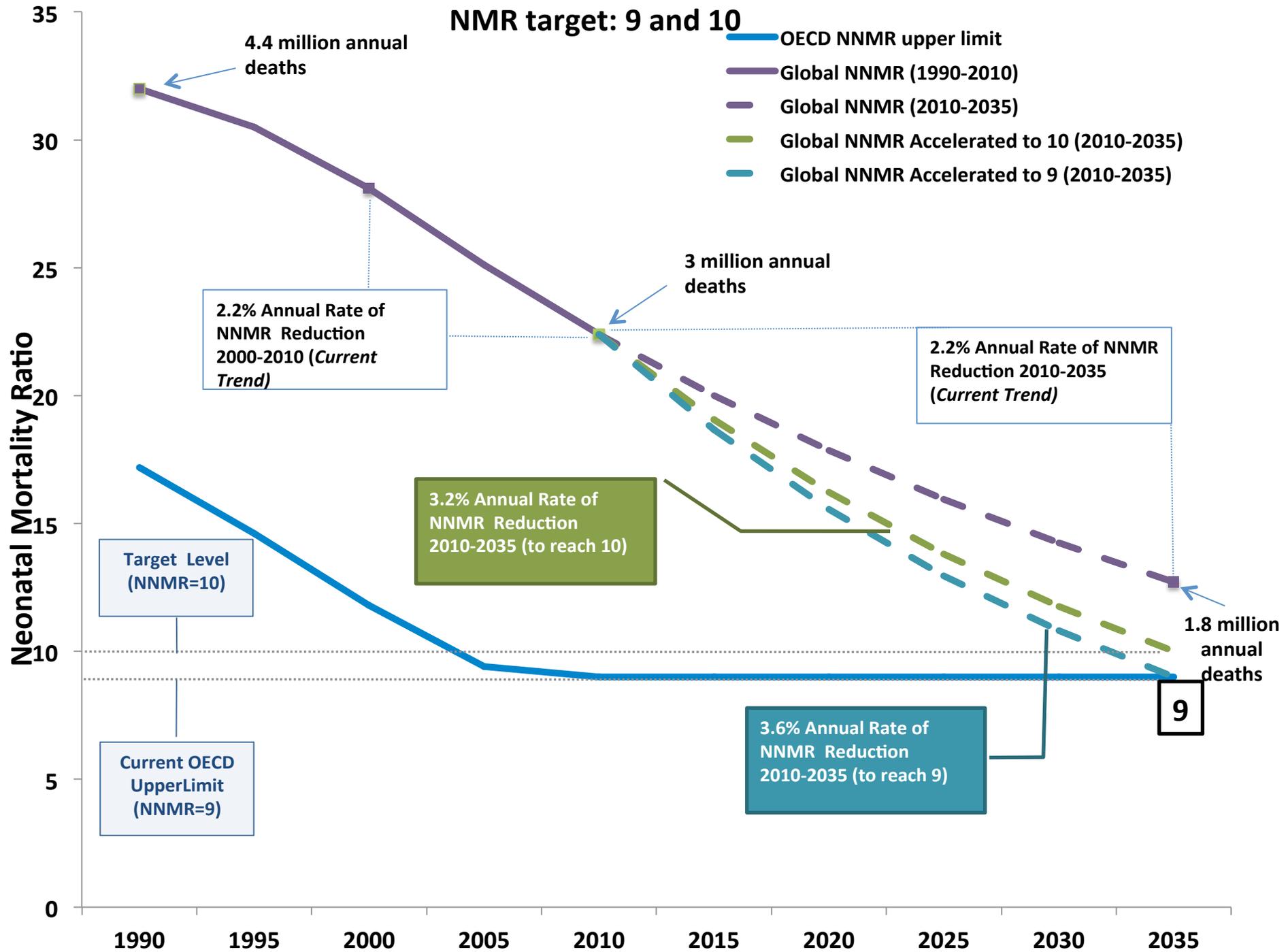
Absolute Target Setting

NMR of 7, 9, or 10 by 2035?

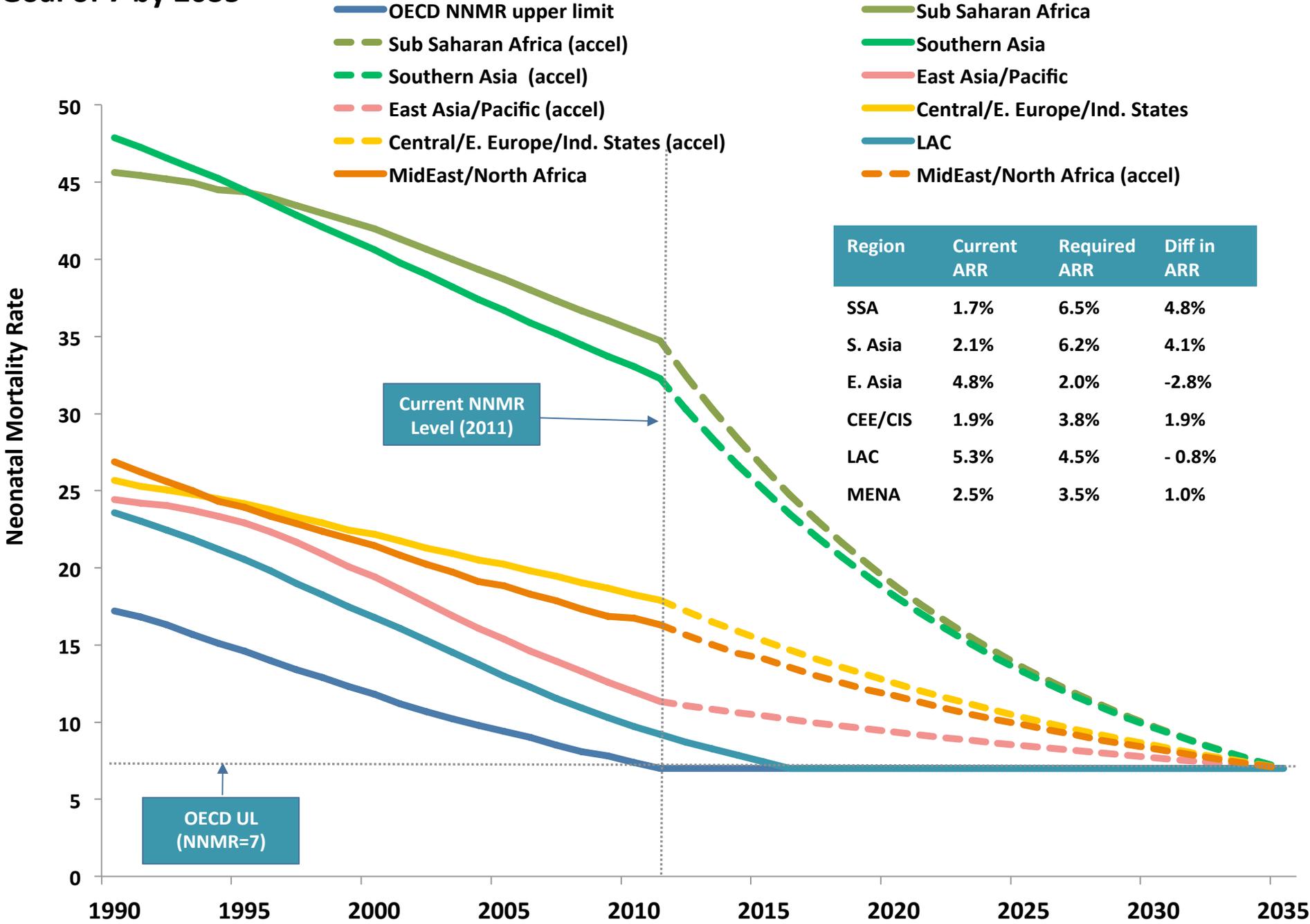
NMR 7 and 10 by 2035



NMR target: 9 and 10



Goal of 7 by 2035



- OECD NNMR upper limit
- Sub Saharan Africa (accel)
- Southern Asia (accel)
- East Asia/Pacific (accel)
- Central/E. Europe/Ind. States (accel)
- MidEast/North Africa

- Sub Saharan Africa
- Southern Asia
- East Asia/Pacific
- Central/E. Europe/Ind. States
- LAC
- MidEast/North Africa (accel)

Region	Current ARR	Required ARR	Diff in ARR
SSA	1.7%	6.5%	4.8%
S. Asia	2.1%	6.2%	4.1%
E. Asia	4.8%	2.0%	-2.8%
CEE/CIS	1.9%	3.8%	1.9%
LAC	5.3%	4.5%	-0.8%
MENA	2.5%	3.5%	1.0%

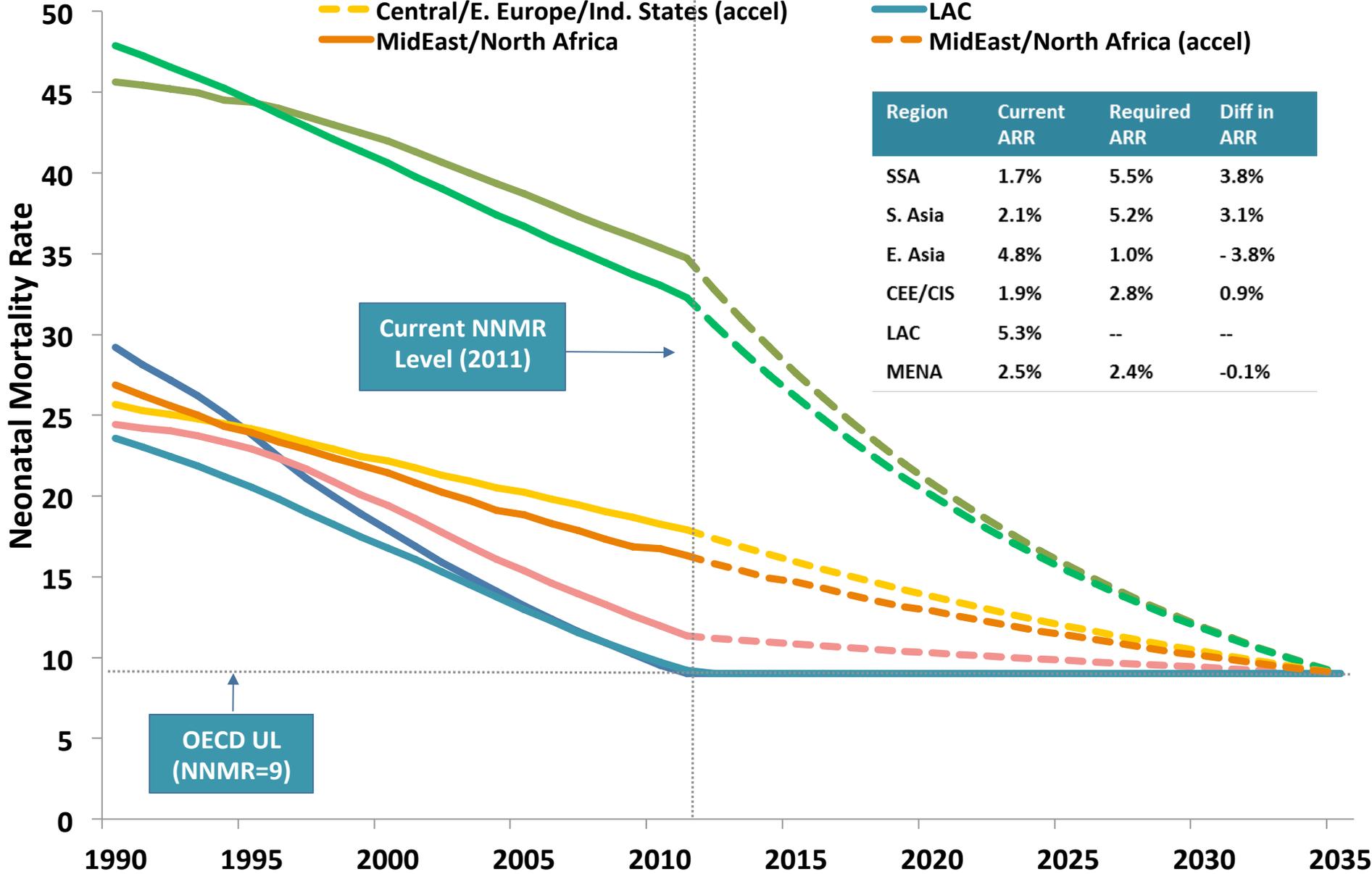
OECD UL
(NNMR=7)

Current NNMR
Level (2011)

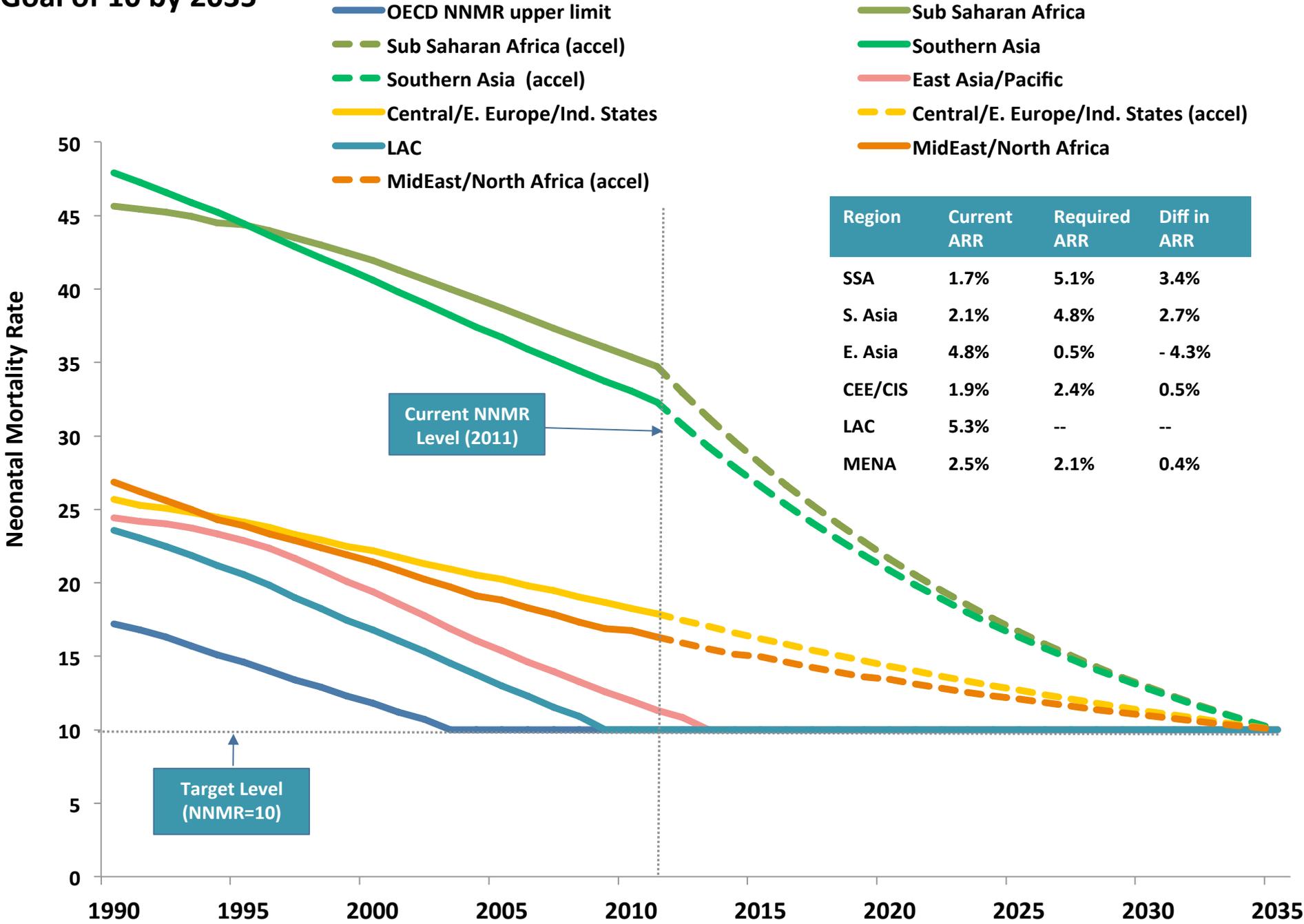
NMR target: 9

- OECD NNMR upper limit
- Sub Saharan Africa (accel)
- Southern Asia (accel)
- East Asia/Pacific (accel)
- Central/E. Europe/Ind. States (accel)
- MidEast/North Africa

- Sub Saharan Africa
- Southern Asia
- East Asia/Pacific
- Central/E. Europe/Ind. States
- LAC
- MidEast/North Africa (accel)



Goal of 10 by 2035



Required Annual Reduction in NNMR to Reach 7 by 2035

